

What Disruptive Technologies Mean For New Healthcare Services

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ABSTRACT

The standard of medical care has risen as a result of the industry's rapid adoption of disruptive technology. When healthcare technologies are truly disruptive, they usher in new, more effective methods of diagnosing and caring for patients. This study investigates and examines the influence of technological transformation in healthcare innovation. We begin by evaluating existing and developing technologies in the context of healthcare service innovation. Then, we rely on the perspectives of key thought leaders from industry, consultancy, and clinical practice to forecast how digitalization will affect important components of the healthcare value chain, such as stakeholder relationships, service operations, resource needs, and healthcare economic systems.

Introduction

We investigate the role that digital disruption plays in the innovation of healthcare service. We conduct an analysis of the various aspects in which numerous occurrences of digital technology have the ability to reshape healthcare delivery, and we draw on the insights of leading experts from across industry, consultancy services, and healthcare delivery regarding how smart disruption can be anticipated to impact healthcare stakeholders, service operations, resources, and market mechanisms of healthcare [1-3].

Significant challenges are being posed to the healthcare systems of most countries by factors such as increasing populations, populations that are getting older, rising rates of chronic condition, the need to improve the accessibility to services for individuals in isolated places, and ever-higher expectations from consumers. These factors all contribute to an increase in the cost of providing healthcare, which in turn puts pressure on the budgets of both the public and private sectors. The ever-increasing price of technology is another obstacle to overcome; but, technology may, ironically, be a contributor to solutions that disrupt the conventional organizational framework of the healthcare sector as well as its business model [4]. It is hoped that such a transition would make it possible to provide treatment and preventative programs in a manner that is more efficient and effective, which may in turn lead to better health outcomes. In spite of the fact that genomics, nanomaterials, and digitization are all sorts of technology that are shaking up the sector, the latter, which combines software and hardware, will be the primary focus of this investigation.

Traditional industries have been and are being fundamentally altered as a result of a phenomena that emerged in the twenty-first century and is known as digital disruption. Mass communication, publishing, retailing, banking sectors, film and music allocation are some of the industries that have experienced the adoption of innovative revenue streams by new yet small and maneuverable firms that utilise emerging innovations to offer a more appealing value assertion than that which is provided by the incumbents in those industries. This is congruent with the more general idea of disruptive innovation, which describes "how difficult, costly goods and services are changed into simpler, inexpensive ones," with the added benefit of expanded accessibility.

In a similar vein, the process of digitization is starting to have an effect on all aspects of the value chain that make up the healthcare business, regardless of whether it operates in the government or the private sector. Hospitals, doctors, drug manufacturers, pharmacies, equipment manufacturers, diagnostic labs, insurers, and other businesses in the healthcare industry must adjust their business practices to the new surroundings in order to survive and thrive in the new environment. In order to offer an environment that is conducive to meeting the ever-evolving requirements of healthcare consumers, these adjustments should be complemented by corresponding changes to policy. While digitization has the potential to improve healthcare outcomes for all individuals, it also has the potential to exacerbate existing racial biases and inequalities in healthcare. Studies have shown that individuals from racial and ethnic minority groups often receive lower quality healthcare than their other counterparts, resulting in poorer health outcomes and higher rates of mortality [5]. This is due to a variety of factors, including implicit bias and discrimination among healthcare providers, limited access to healthcare services, and lower levels of health literacy among minority populations. As healthcare digitization becomes more widespread, it is important to ensure that these biases and inequalities are not perpetuated in the digital environment [6]. This can be achieved through targeted policies and initiatives aimed at promoting health equity and addressing the underlying causes of healthcare disparities.

It is required to evaluate how multiple sources of digital change may either separately manifest or converge to change the composition and organization of major functions in the medical value chain in order to foresee the impact that digital disruption will have on the healthcare industry. This is necessary in order to anticipate the effects that digital disruption will have on the healthcare industry [7]. Despite the fact that healthcare is a sector that is abundant in information, conventional models of healthcare are characterized by information imbalance. A genuine disruption should be a departure from the norm, and in the healthcare industry, this might be accomplished by redressing this imbalance via the collection and examination of data, which is made possible by technological advancements. To the degree that modernisation does not need governmental approvals, and with relatively affordable new technologies, the entry barriers for new competitors are being decreased. This implies that although opportunities and dangers remain common to sector participants, incumbents have to pay special attention to nimble new entrants prepared and prepared to disrupt since of lower levels of industry model risk [8].

The diagnosis and treatment of sickness and illness in people has been the primary emphasis of healthcare professions ever since they were first established. This primarily reactive form of care has virtually stayed constant for centuries, and it is characterized by a dispersed value chain that still has multiple interdependencies. This approach adds to wasteful duplication and possibly preventable clinical mistakes. However, the introduction and rapid growth of digital innovations since the middle of the twentieth century are having a profound effect on the healthcare industry. This can be seen in terms of enhanced research, improved delivery of care, and greater accessibility to both broad and specialized information by consumers. This, in turn, is driving more informed choice and so more efficient administration.

In addition to this, the proliferation of ICT is altering the conventional paradigm by making it possible to place a much higher focus on health promotion and disease prevention. According to the available evidence, the transition away from a model of healthcare that is driven by providers and institutions in the mass market has already begun. To a greater extent, consumers will be empowered by the innovation to take the current illness model and transform it into a model that is more consumer as well as personally driven, personalized wellness and protection model bringing enhanced autonomy over their own fitness as a supplement to the specialist advice offered by clinicians. It is quite expected that significant advantages, such as fewer instances of institutional

care (like hospitalization for acute episodes of chronic conditions), would contribute to a decrease in both direct and indirect expenses.

There is a range of opinion about the specific manner in which digitization in particular, and innovation more generally, will propel the progression of the sector. The quick pace at which technological advancements continue to take place contributes significantly to the extent of this uncertainty. Studies suggest that one of the ways in which digitalization may generate disruptions is in the manner of decentralization. It will include taking the latest or even lesser versions of tech that is now found in hospitals and pushing it outside, to clinics, clinics, and ultimately to homes. This will be done in order to improve access to healthcare. Christensen believes that years of clinical practice will become more interchangeable in the future.

The amount of research and data that is accessible to physicians has grown in tandem with the advancements that have been made in technology. The transition from instinctive care to evidence-based healthcare and the subsequent development of personalized treatment has already been made by medical professionals. Payors, particularly those located in Europe (primarily the United Kingdom, France, and Germany), have been at the forefront of this movement and increasingly base payment on evidence-based results. It has become more difficult to get additional compensation for drugs that are unable to demonstrate that they are better effective, except for a few orphan pharmaceuticals. Treatment algorithms are able to become more clear and, as a result, simpler to teach when each new grade is added because to targeted gene-based medicines, which are an example of evidence-based medicine that is specifically focused. One could possibly ponder a future in which the succeeding phase of evidence-based care enables medical choices to be made based on phenotypes instead of genotypes. This development has the potential to make it possible for more aspects of patient care to be delegated to other parties, such as physician specialists, nurse practitioners, patients, and their families.

The ultimate result of digital disruption might be the production of increased certainty via timeliness, standardization, and evidence-based reasoning. This could be made possible by the growth in the amount of data that is now accessible. This becomes especially essential when it comes to providing a more precise characterization of patient outcomes and consequent adjustments to payment and reimbursement models. This transition is crucial for the healthcare sector, which is characterized by the convention of charging patients a charge for the services they get. Conventional business structures have been formed by this dynamic.

Since insurance companies (national as well as private) pay for services and products in the Australian healthcare system, the business-to-consumer (B2C) model that has emerged as a result is quite interesting. However, due to the fact that insurers pay for items and services, there has been little accountability on the part of providers (who decide what to buy and 'push' demand) and clients (who make consumer choices and 'pull' demand) up until recently. Since it offers more level of detail and conciseness to stakeholder anticipations across the chain, the possibilities to reinterpret value according to results rather than distinct services is significant. This is because it will fundamentally alter the conversation that takes place between providers, payers, and patients. Because of this shift in the accepted concept of value, the value proposition offered by healthcare providers will need to be revised, as will the metrics used to evaluate their level of success.

In an advanced economy, the aggregate of customer demands for speed and transparency, data to impact evidence-based rationale rather than instinctive decision, and compensation for results rather than service may lead to a more globalized marketplace vulnerable to various regulation in market forces conveniences, with low need for government involvement except when it is required to manage population-based risk. In other words, a more liberalized market may result in natural

regulation in both supply and demand efficiencies, with little necessity for government involvement other than where it is necessary to provide.

Definitions

The emergence of new terminology into the field of healthcare has been largely attributed to the advent of digitization. The word "telehealth," which incorporates the notions of "telemedicine" and "telecare," is the one that has gained the greatest popularity among these three. The defining attributes are indicative of use by health providers in many nations, despite the fact that there is no one meaning that is generally recognized for each of these phrases.

The United States Health Resources and Services Administration (HRSA) defines telehealth as "the use of digital documents and telecommunications innovations to endorse long range clinical health care, customer and specialist health-related training, public health as well as health administration." Telehealth involves medical services offered by telemedicine as well as non-clinical services in remote locations such as provider training, organizational meetings, and continuous professional training.

"the provision of healthcare services to patients in distant areas," is how the company Frontier Communications Corporation defines telemedicine. Examples of this include patient consultations with clinical professionals that take place through a video connection; the remote monitoring of a patient's vital signs; remote medical evaluations and diagnoses based on medical imaging that is digitally communicated; and the remote prescription of medication.

The term "telecare" denotes the utilization of technology that allows patients to get medical attention in the comfort of their own homes, obviating the need for them to be admitted to an institution. While the patient keeps their freedom in a setting that is comfortable for them, the healthcare system experiences a reduction in both costs and strain.

IT

Because digital technologies for information and communication are so diverse, intricate, and dependant on one another, it is imperative that a thorough examination of each technology and the possible role it might play in revolutionizing healthcare be carried out.

Apps/Software

The term "app" refers to a software program that can be downloaded into a mobile device. This application was designed to facilitate the performance of a certain task. Since 2007, the quantity of healthcare applications that have been created for doctors and consumers has significantly grown. This rise may be attributed, in large part, to the proliferation of mobile electronic devices such as cellphones, tablets, and smartwatches.

Apps that are designed to, among other things: monitor sleeping habits to aid in optimization of circadian rhythm; offer details to enhance nutrition and diet; monitor an individual's physical action in comparison to suggested standards; monitor chronic health conditions and alert users to unforeseen situations; test and enhance intellectual capabilities; enable remote diagnosis; evaluate basic health information; and transmit anomalies to health care providers for more thorough analysis are some examples.

The overarching goals of these types of applications are to reduce the risk of sickness developing, speed up therapeutic intervention, promote user convenience, and gather, combine, and analyze

huge volumes of diverse data in order to dramatically improve the diagnostic capabilities of physicians.

High Speed Broadband

The architecture of the network that enables the transmission of information in the form of text, speech, and video between people, between organizations, and between systems is made possible by advances in communications technology, which is a fundamental facilitator of digital disruption. The most contemporary kind of communications technology is known as high speed broadband. It consists of a network of optical fiber, fiber cable, and/or mobile connections and enables the fast transfer of massive amounts of data in a safe, timely, and secure manner across geographic areas. It is feasible to achieve data transmission rates of up to 1 gigabit per second. Recent technology advancements have made it possible for broadband to operate at reasonably high rates, up to 100 Mb/s, across both traditional copper phone lines and satellite connections.

This technology functions as a platform for the transmission of diagnostic pictures and computerized patient data. In addition, the availability of patient care is enhanced, as is its efficiency in terms of both cost and expenditure, thanks to the increased mobility of data made possible by monitoring carried out using wireless devices.

As a result, the locations of healthcare training, diagnosis, and treatment are undergoing significant changes as a result of the proliferation of high-speed internet. A skilled surgeon or a learner based in a big city may, for instance, perform on a patient placed in a hospital in a regional area using high-speed internet in combination with high-resolution video and modern robots.

The players in the healthcare business are obligated to ensure the dependability and safety of data networks and information services as a result of the consequences. This requires the allotment of suitable quantities of capital investment as well as operational spendings in order to guarantee that the IT infrastructure will continue to be able to support high speed transmission rate while also guaranteeing that the most suitable and advanced safeguards will be in place to safeguard the data transfer process.

Wi-Fi

Wi-Fi is a communication system that relies on a network to function. It enables mobile connection between devices that are able to communicate with each other, hence increasing the adaptability and effectiveness of therapeutic services. The improvement of clinical processes is also made possible by the provision of wireless access to client data in real time. Good data transmission speeds, high levels of interoperability, and solid security features are some of the benefits that may be realized by using this technology, which currently has a significant installed base across the majority of business sectors. The ongoing development of Wi-Fi technology has resulted in improvements that enhance the user experience. These improvements include an increase in capacity and throughput capacity, an improvement in coverage, and a reduction in latency.

Injectors, smart mattresses, wireless EKGs, and oxygen monitoring systems are some examples of the kind of technological advancements that have been made available to medical professionals as a result of recent years' worth of research and development in the field of healthcare. These and other devices work in combination with mission-critical data solutions including such connectivity to eMRs as well as real-time accessibility to X-rays and MRI images, amongst other things. The provision of clinical telepresence via the use of wireless internet connections helps to increase the accessibility of high-quality medical treatment in rural locations.

eMRs

Individual healthcare practitioners have historically been responsible for the maintenance of patient records in a hard copy format. The fragmented manner in which these documents are kept in storage makes it impossible to form a linked, comprehensive, and longitudinal understanding of the patient's medical history. Electronic medical records, on the other hand, are stored in a digital format, which makes it possible for relevant providers to have rapid and secure access to real-time patient data. These electronic records are able to offer a patient's complete medical history, including diagnoses of diseases, information of immunizations, allergies, prescription drugs, treatment plans, and radiology as well as laboratory test findings.

Electronic medical records, in contrast to paper records, have the potential to enhance patient outcomes by providing a number of advantages. These benefits include: • A more comprehensive perspective of a patient's treatment, which leads to better decision-making by physicians. • The ability to rapidly and readily communicate information with numerous healthcare practitioners who are engaged in the treatment of a patient • More accurate diagnosis and therapy that is more successful overall. • The automation of workflows and the streamlining of procedures across the whole of the medical value chain, which led to increased efficiency and larger cost savings as a consequence.

In addition to the advantages that are individual to the patient, having access to electronic copies of aggregated patient information makes it easier for providers to do aggregate analyses of patient groups, which in turn enables providers to perform comparative evaluations of outcomes. Because of this, such information may be helpful in deriving value and therefore obtaining payment from payers. However, there is a significant amount of regulation about privacy that has to be addressed with before we can fully realize the possibilities of this notion. Additionally, national regulations make it impossible to store data using a cloud computing strategy, and many different jurisdictions do not let the data of its citizens to be kept outside of the country.

Big Data and Data Analytics

Big data may be broken down into five distinct yet interconnected categories: 1. The quantity of the data with regard to its administration and storage is referred to as its volume. 2. The term "variety" refers to both the structure and the many kinds of data. 3. The rate at which data are created, processed, and evaluated is referred to as the velocity of these activities. 4. The quality of the data, its relevance, its forecasting capacity, and its significance are all aspects of veracity. 5. The value of the data is the advantage that is obtained by people who use the data.

The role of data analytics in OR (Operating Room) efficiency is becoming increasingly significant. Information from data analytics can be used to identify areas of improvement and optimize various aspects of OR operations, such as scheduling, resource allocation, and patient flow. According to a study by Trivedi & Patel (2021a) improving operating room efficiency has a substantial impact on cost savings, patient satisfaction, and surgical department morale [39]. By analyzing data related to patient flow, OR utilization, and surgeon productivity, hospitals can identify areas of inefficiency and make data-driven decisions to improve OR operations. Furthermore, data analytics can also assist in predicting patient demand, which can help hospitals manage resources more effectively. By using predictive analytics, hospitals can estimate the number of patients that will require surgery on a given day and allocate resources accordingly. This can help reduce wait times and increase OR utilization, ultimately leading to improved efficiency.

It is very necessary to manage the data sources, the content, the consistency, the access and the security, the stewardship, and the user training in order to keep the data integrity intact. It is possible for problems to arise with the data's unreliability, inaccessibility, inaccuracy, or omission if there

is insufficient management. The term "data analytics" refers to the process of analyzing huge amounts of data that come from a variety of sources, as well as the simplicity and rapidity with which the study may be carried out. The information included in electronic health records is closely intertwined with big data and the analysis of this data.

Big data as well as data insights have a lot of potential uses in the medical field, and these uses span across a large variety of fields. There are four main types of application:

1. The management of the distribution of healthcare and the expenditures connected with it is referred to as "administration and delivery."
2. Helping clinicians with their decision-making is the purpose of clinical decision support.
3. The phrase "clinical information" refers to the information collections that are made accessible expressly for the purpose of data analytics.
4. Analysis of people and groups, including their habits and ways of life, in terms of demographics, with a focus on behavior and consumption.

Cognitive Computing and Artificial Intelligence

The capacity of a computer or other device to integrate learning into its own programming is referred to as cognitive computing. It is a subset of AI that makes an effort to simulate the way in which people think, particularly in regards to perception, understanding, and reasoning. By gaining access to large amounts of data, the goal is to answer complicated issues that include a large number of undefined variables.

In most cases, the software that serves as the basis for cognition computing and ai technologies calls for computer hardware that is endowed with robust data processing capabilities. Predicting the behavior of the stock market and the weather are two examples of applications that have been developed so far. AI can be used to analyze large amounts of patient data and identify patterns and trends that can inform clinical decision-making. This can help healthcare providers to personalize treatment plans and improve patient outcomes. AI can also be used to automate routine tasks such as scheduling appointments and processing paperwork, freeing up healthcare providers to focus on patient care. In the field of medicine, the capabilities of modeling and simulation offered by the technology have a broad range of applications that may help improve patient outcomes.

In addition to improving patient outcomes, AI can also increase hospital efficiency by streamlining administrative tasks and reducing costs. For example, AI-powered systems can optimize hospital workflows by predicting patient volumes, identifying bottlenecks in the system, and reallocating resources accordingly. This can help to reduce wait times, increase the efficiency of care delivery, and ultimately improve patient satisfaction. AI can also be used to monitor patient outcomes and identify areas where improvements can be made, allowing healthcare providers to continuously improve the quality of care they provide. For instance, with Random Forest regression, Trivedi & Patel (2020) found that integration of AI and ML is reportedly essential to reduce the length of time that patients must wait [54]. The field of oncology particularly is an area of application in which accelerated modeling approaches may be used to make more precise predictions about the course of development of certain tumors. This is currently leading to enhanced diagnosis and treatment by physicians, but additional considerable improvements are expected to occur in the near future as the software continues to grow more intelligent and the hardware continues to become ever more sophisticated.

Perspectives

Considering that the industry is highly fragmented while also being closely intertwined through interdependencies, the complexity that results means that those who are most adequately placed to comprehend the extent and scale of such disruption are either those who are in charge of making decisions for healthcare institutions or those who have a vested the company's interest of

healthcare. Discussions with key thought leaders, such as the chief executive officer of a global private clinic group with over 200 hospitals located in 5 different nations, a top executive from a worldwide health consulting business, and a qualified healthcare executive who already has held clinical and organizational knowledge in university, healthcare, and consulting organizations provided valuable insights. These findings have been categorized according to four primary settings, which are as follows: (1) stakeholders, particularly patient outcomes; (2) service activities; (3) resources; and (4) healthcare market mechanisms.

Stakeholders

The most significant source of change for stakeholders will be to the manner in which care is provided, with an increased emphasis on the experience provided to customers.

Consumers increasingly anticipate that the health care and social services systems will become more responsive to the specific requirements of people, and this expectation is growing. Customers anticipate that their autonomous right to have a part in the decision of their treatment will be honored, as opposed to being treated like a number inside a system, which is their primary expectation. As a client in a hospital, for instance, he/she get to decide what he/she want to consume and when wants to eat it. As a result of the fact that healthcare facilities, such as hospitals, are highly integrated ecosystems in which the connectivity between nodes generates rigidity rather than flexibility, it is not always possible to guarantee compliance with patient preferences, even for seemingly straightforward requests. This is because of connections with other standardized processes and procedures, such as the accessibility of nursing personnel to help with feeding, the mass manufacture of meals, and logistics operating to tight schedules to serve huge numbers of patients. This list is not exhaustive. It is possible to state that despite the fact that technological advancements have made it possible for greater adaptability in meal preferences (albeit at the expense of additional expense), such ability to adapt is likely to be more pervasive in hospitals because choice is at the center of the value proposition offered by private healthcare.

The advantage of meeting the desire for enhanced openness and accessibility to data in the healthcare industry is that it results in a customer and payer that is better informed. Although the technology infrastructure to facilitate data collecting and openness already exists, suitable and scalable reporting methods have not yet been implemented. For instance, it is difficult to locate information that determines the choice of surgeons, such as the typical duration of stay for a certain treatment, the percentage of patients who required unexpected readmission, and the infection rate. Further discourse on the changes in policy and regulation, as well as the legal considerations that are necessary to bring about this dynamic, is warranted in order to meet the demand for this knowledge that has been expressed by stakeholders.

In spite of the fact that technologies of the next generation, such as nano, tailored medicines, and genetic screening, have great potential, there has not been a stepwise rise in the rate of advancement. On a more global scale, instances of this include the slow but steady increase in the average life expectancy, as well as the fact that there is still no known treatment for cancer. Consequently, even though the whole of the human genome has indeed been sequenced, the influence on healthcare in the form of a major disruption to the trends in healthcare has not yet materialized.

Activities/operations

The invention of penicillin, the breakthrough of antipsychotics, breakthroughs in surgical techniques that made it possible to perform open-heart surgery, joint replacement, and kidney transplantation, and the discovery that bacteria are the cause of peptic ulceration are all examples of the incremental changes that have gradually brought about a revolution in medical care over the course of history. Despite the exponential growth of technology, which is being manifested via

widespread digitization, there are specific aspects of the healthcare business that may restrict the consequences of the same magnitude. These characteristics might include:

The protective impact of regulation on industry suppliers offers some degree of cushioning against widespread upheaval, and the complexity of regulatory demands seems to expand every year in keeping with the assumption that volatility will be regulated to zero if at all feasible. The challenge of where and how to give coordinated care in a safe manner is essentially a reflection of the complicated nature of care, and this accounts for the majority of the question. For instance, there are alternatives to hospital treatments that are on the simpler end of the complexity spectrum, such as gastroenterological interventions; these tasks may be performed at scale by day surgeries. Even still, extrapolating this tendency to settings other than day surgery is very improbable due to the regulatory restrictions that exist across the healthcare industry as a whole and the assumption that patient safety is a responsibility that must not be sacrificed.

Resources

While checking for potentially disruptive effects on formal services, it is challenging to foresee a technology-based substitute to the services provided by humans, who make up the majority of the resources. Because the overwhelming bulk of services offered by hospitals are carried out by people, the hospitals' primary lines of business should continue to operate normally for the coming years. Since there is currently no viable alternative to the nuances of social interaction and empathy, this situation is likely to continue for some time. The resource basis ought to buffer the healthcare industry from role replacement and basic service disruption, unless fast advancements in artificial intelligence led to machines that can successfully replace the complexities of human comprehension and interaction.

The advancement of technology in certain resource sectors does not always connect to the advancement of healthcare in general. The decision made by certain hospitals to forego digitalization in the domain of eMRs is rational when seen from the point of view of risk management as well as economics. Despite the fact that electronic records are touted to improve accuracy and decrease the likelihood of errors, they are not risk-free. Concerning matters pertaining to the safety of data stored digitally, paper-based records are inherently resistant to the dangers posed by modern technology. In addition, the case for transitioning to electronic medical records is not compelling because there is presently no strong evidence on error prevention nor a decrease in the cost of error, and there is a correlating absence of data for significant enhancements in productive output. This is why the case for transitioning to electronic medical records is not compelling. A hospital that had only just been built to conform with the greatest degree of electronic medical record application offered an insight in which they contrasted the benefits of using electronic medical record technology to the paper-based benchmark. Because of the high expenses of implementing and pushing the technology across the hospital, it was concluded that the roi was relatively poor. This was due to the fact that there was no plainly detectable meaningful patient gain or cost advantage. In spite of this, the very existence of technology, despite the fact that it does not yet have a clear value proposition, is an indication of the possibility of a revolution in the service delivery model in the future. The field of artificial intelligence (AI) is rapidly expanding, with increasing applications across a range of industries including healthcare. However, the scarcity of skilled AI specialists has resulted in adoption delays. As Wang et al. (2021) and Trivedi & Patel (2021b) pointed out, there is a growing need for AI adoption across all industries, and healthcare providers are finding it increasingly difficult to launch AI-based initiatives due to a shortage of resources [78, 81]. This shortage of talent has caused a bottleneck in the industry, limiting the pace of innovation and the ability of healthcare providers to improve patient outcomes.

The lack of AI specialists is a major concern for healthcare providers as they face a wide range of challenges, from the need to analyze vast amounts of data to the development of complex algorithms that can support clinical decision-making. These tasks require highly specialized skills that are in short supply, and healthcare providers are struggling to find qualified personnel to fill these roles. As a result, many healthcare organizations are unable to develop and implement AI-based initiatives, which could improve patient care and outcomes. The scarcity of skilled AI specialists is thus a major obstacle to the widespread adoption of AI in healthcare, and it is a challenge that must be addressed if the industry is to realize the full potential of this transformative technology. In the field of radiology, for instance, the possibility of a computer-aided diagnosis is quite real and is made possible by algorithms that make it possible to analyze a number of different pictures. Another industry that has been affected by digital disruption is pathology. Assays have been automated, which has resulted in a decreased requirement for human resources. In both cases, the technology in question is 66 G. Because to the work done by Ford et al., it is now possible for these solutions to be provided on a large scale and remotely, which has resulted to increased productivity and decreased expenses.

Although there may be chances to boost efficiency in many aspects of the value chain, the human interaction of treatment cannot be digitalized away completely. However, there may be opportunities to do so. The degree to which person participating in the evaluation is required for the provision of care will determine the scope of the impact that digital disruption will have on business delivery models. Sections in which a digital interface by now exists and is crucial to the actions conducted will be vulnerable to technological transformation.

Conclusion

According to prominent thought leaders in the For-Profit, Advisory, and Academic sectors, although new tech is implicitly implicated and will play a significant part in health care services disruption, it may not be the only driver of disruption to the fundamental structure of the healthcare system. The disruption will have an influence on stakeholder expectations, activity organization, resource use, and healthcare delivery economic models.

Technological advancements will reshape how certain aspects of healthcare are provided, resulting in cost reductions and efficiency via scale, such as radiography and pathology services. The community's omnipresent need for healthcare, labor-intensive resource limits, inherent significant risk in health services, and the consequent necessity for wide regulation all help to defend against fundamental change.

The data created, recorded, and analyzed as a result of healthcare digitisation will help to change the composition and organization of important operations in the medical value chain. The potential of this data to deliver greater detail and clarity to all stakeholders will transform expectations throughout the value chain, radically altering the discourse between providers, payers, policymakers, and patients. As a consequence, rather than the skewed motivations established by traditional fee-for-service arrangements, a more liberalized market subject to natural management in market forces efficiency might develop.

Despite this, among the most challenging difficulties for creators and suppliers of digitized services is determining how to properly monetize them. Unfortunately, numerous digital practices, including free and freemium offerings, have impacted customers' relationships with digital technology, especially their desire to pay. Many consumers expect the advantages of digitization without hesitation, either tacitly or openly. While providing such services has helped businesses distinguish themselves and increase market share, it has been at the expense of profitability. As a

result of diminishing economic incentives, the change to digitization may lag significantly after an initial surge of offers.

Digitization will impact and facilitate industry-wide change, but the ultimate disruptor will be a shift in the social and political terms and conditions that characterizes the healthcare system, driven by the need to transition from volume-driven fee-for-service concepts to more cost effective, evidence-based payment models based on results. Existing therapeutic care models and accompanying commercial structures will undergo modifications as a result of digitization. This will give motivation for innovation, the development of new income sources, and the establishment of new cost structures, all of which will eventually alter healthcare delivery to suit the demands of people and redefined metrics of value.

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