

## **The Impact of Workplace Discrimination on the Well-Being of LGBTQ Employees**

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### **ABSTRACT**

Workplace discrimination against LGBTQ employees is a pervasive issue that can impact their well-being in various ways. Despite legal protections and increasing public awareness of LGBTQ rights, discrimination and harassment continue to occur in many workplaces. This study aimed to investigate the impact of workplace discrimination on the well-being of LGBTQ employees, including both immediate and long-term effects, and to explore potential solutions to this issue. The study found that workplace discrimination against LGBTQ employees can have a significant impact on their well-being, both in the short and long term. Immediate effects of discrimination included increased stress and anxiety, physical symptoms such as headaches and fatigue, and a sense of isolation and loneliness. Discrimination also had negative effects on mental health, leading to depression and low self-worth, and decreased work performance and productivity. Long-term effects of workplace discrimination included a sense of disillusionment and disengagement with work, missed opportunities for career advancement and professional growth, decreased job satisfaction, and a negative impact on overall well-being. These effects can have significant consequences for both the individual and the organization. Potential solutions to workplace discrimination against LGBTQ employees include creating a workplace culture that is inclusive and welcoming to all employees, implementing policies and practices that promote diversity and inclusion, providing training to employees and managers on how to recognize and address discrimination, and offering support and resources to LGBTQ employees. The findings of this study highlight the importance of addressing workplace discrimination against LGBTQ employees. Employers have a responsibility to create a safe and supportive work environment for all employees, regardless of their sexual orientation or gender identity. By implementing solutions such as those identified in this study, employers can help promote the well-being and success of all employees, and create a more equitable and inclusive workplace.

## INTRODUCTION

Diversity in the workplace has become an increasingly important topic in recent years. Companies have recognized the value that a diverse workforce can bring to their organization, and many have made efforts to promote diversity and inclusivity in their hiring and management practices.

One of the key benefits of diversity in the workplace is that it can lead to greater innovation and creativity. When individuals from different backgrounds and with different perspectives come together to solve a problem or develop a new product, they are able to bring a wide range of ideas and experiences to the table. This can lead to more innovative solutions and products that are better suited to the needs of a diverse customer base.

In addition to fostering innovation, diversity in the workplace can also help to improve employee engagement and morale. When employees feel that they are working in an inclusive environment where their contributions are valued, they are more likely to feel engaged and committed to their work. This can lead to higher levels of productivity and lower rates of turnover, which can ultimately benefit the company as a whole.

However, achieving diversity in the workplace is not always easy. Many companies struggle with issues such as unconscious bias, which can lead to hiring and promotion decisions that are not based solely on merit. In order to overcome these challenges, companies must take proactive steps to promote diversity and inclusivity in their hiring and management practices.

One of the most important steps that companies can take to promote diversity in the workplace is to create a culture of inclusivity. This means that all employees, regardless of their background or identity, should feel welcome and valued in the workplace. Companies can achieve this by promoting open communication and collaboration, providing training on diversity and inclusivity, and implementing policies and practices that support a diverse workforce.

Another important step is to ensure that the hiring process is fair and equitable. This means that all candidates should be evaluated based on their skills, experience, and qualifications, rather than on factors such as race, gender, or ethnicity. Companies can achieve this by using blind resumes and structured interviews, and by providing training to hiring managers on how to avoid unconscious bias.

In addition to these steps, companies can also promote diversity in the workplace by creating affinity groups and employee resource groups. These groups can provide support and networking opportunities for employees who share common backgrounds or identities, and can help to foster a sense of community and belonging within the organization.



Ultimately, promoting diversity in the workplace requires a sustained commitment from company leadership and employees at all levels. It requires a willingness to acknowledge and address unconscious bias, and a commitment to creating a culture of inclusivity that values the contributions of all employees, regardless of their background or identity. But the benefits of diversity in the workplace are clear, and companies that embrace diversity and inclusivity are likely to reap the rewards in terms of innovation, productivity, and employee engagement.

There are many different types of diversity that can exist in the workplace, including demographic diversity (such as differences in age, gender, race, ethnicity, and sexual orientation), cognitive diversity (such as differences in thinking styles and problem-solving approaches), and experiential diversity (such as differences in work experience and education). Each type of diversity brings its own unique perspective and set of experiences to the workplace, which can lead to greater creativity and innovation.

However, despite the benefits of diversity, many companies still struggle to achieve a truly diverse workforce. One reason for this is that unconscious bias can often play a role in hiring and promotion decisions. Unconscious bias refers to the biases and stereotypes that individuals may hold without even realizing it, and it can lead to decisions that are not based solely on merit.

In order to combat unconscious bias, companies can take a number of steps. For example, they can use blind resumes, which remove identifying information such as name and address from a candidate's resume. This can help to ensure that candidates are evaluated based solely on their skills and experience, rather than on factors such as race or gender.

Companies can also provide training to hiring managers on how to avoid unconscious bias. This can include training on the types of biases that may exist, such as the halo effect (where an individual's positive traits overshadow their negative traits) and the affinity bias (where an individual is more likely to favor candidates who are similar to them).

Another way to promote diversity in the workplace is to create affinity groups and employee resource groups. These groups provide support and networking opportunities for employees who share common backgrounds or identities, and can help to foster a sense of community and belonging within the organization. For example, a company might create an LGBT employee resource group, or a group for employees with disabilities.

While affinity groups can be a valuable tool for promoting diversity, it is important to ensure that they are inclusive and open to all employees. This means that employees who do not identify with a particular group should not be excluded from participating, and that the group should not be seen as a way to separate or segregate employees.



In addition to promoting diversity in hiring and promotion, companies can also take steps to ensure that their workplace culture is inclusive and supportive of all employees. This can include providing training on diversity and inclusivity, promoting open communication and collaboration, and implementing policies and practices that support a diverse workforce.

For example, a company might implement flexible work arrangements to accommodate the needs of employees with caregiving responsibilities, or provide access to resources such as mental health support and accommodations for disabilities. By taking these steps, companies can create a workplace culture that values and supports all employees, regardless of their background or identity.

Finally, it is important to recognize that promoting diversity in the workplace is not a one-time event, but rather a ongoing process. Companies must be willing to continually evaluate their practices and policies, and make changes as necessary to ensure that they are promoting a truly diverse and inclusive workplace. Diversity in the workplace is an important topic that has received increasing attention in recent years. Companies that embrace diversity and inclusivity are likely to reap the rewards in terms of innovation, productivity, and employee engagement. However, achieving diversity in the workplace requires a sustained commitment from company leadership and employees at all levels, and a willingness to acknowledge and address unconscious bias and other challenges. By taking proactive steps to promote diversity and inclusivity, companies can create a workplace culture that values and supports all employees, and that is better suited to meeting the needs of a diverse customer base.

## THE IMPACT OF WORKPLACE DISCRIMINATION ON THE WELL-BEING OF LGBTQ EMPLOYEES

The impact of workplace discrimination on the well-being of LGBTQ employees cannot be overstated. The immediate effects of such discrimination are vast and severe. LGBTQ employees who experience discrimination at work are likely to experience increased levels of stress and anxiety. This can manifest in a number of ways, including physical symptoms such as headaches, fatigue, and digestive issues. These symptoms can have a significant impact on an employee's ability to perform their job, as they may require time off or make it difficult to concentrate on work tasks.

In addition to physical symptoms, LGBTQ employees who experience discrimination may also feel a sense of isolation and loneliness. This can be particularly true if they do not have a support system outside of work or if they are the only LGBTQ employee in their workplace. This isolation can lead to negative impacts on mental health, including depression and low self-worth. LGBTQ employees who experience discrimination may feel as though they are not valued by their employer or colleagues, leading to a decrease in overall job satisfaction.



Furthermore, the impact of workplace discrimination on LGBTQ employees can extend beyond their immediate well-being. Discrimination can also have long-term effects on an employee's career trajectory. LGBTQ employees who experience discrimination may be less likely to be promoted or receive opportunities for advancement within their organization. This can lead to feelings of frustration and disillusionment, as well as decreased motivation to continue working in that particular workplace.

The impact of workplace discrimination on LGBTQ employees can also extend to their personal lives. Employees who experience discrimination may feel less comfortable being open about their sexual orientation or gender identity outside of work, which can impact their relationships with friends and family. This can create a sense of isolation and further exacerbate mental health issues.

It is important to note that workplace discrimination does not just impact individual LGBTQ employees, but can also have broader impacts on the workplace as a whole. Discrimination can lead to decreased work performance and productivity, as employees who experience discrimination may have difficulty focusing on their work or may be absent due to physical or mental health issues. Discrimination can also create a toxic work environment, leading to decreased job satisfaction and increased turnover rates. This can be particularly true for LGBTQ employees who may feel as though they do not have support from their employer or colleagues.

In order to address the impact of workplace discrimination on LGBTQ employees, it is important for employers to take action. This can include implementing policies and procedures to prevent discrimination and creating a safe and inclusive work environment. Employers can also provide training to their employees on issues related to LGBTQ inclusion and diversity. This can help to create a culture of respect and support, which can lead to increased job satisfaction and productivity.

It is also important for employers to provide resources and support for employees who experience discrimination. This can include access to counseling or mental health services, as well as support groups for LGBTQ employees. Employers can also provide employee assistance programs that offer resources and support for a variety of issues, including discrimination and mental health.

Additionally, it is important for employers to take a proactive approach to addressing discrimination. This can include conducting regular diversity and inclusion assessments to identify areas where improvements can be made. Employers can also engage with LGBTQ employee resource groups or other external organizations to learn more about best practices and strategies for promoting inclusion and diversity.



In conclusion, the impact of workplace discrimination on the well-being of LGBTQ employees is significant and far-reaching. Discrimination can lead to increased stress and anxiety, physical symptoms such as headaches and fatigue, a sense of isolation and loneliness, negative impacts on mental health, decreased work performance and productivity, and long-term impacts on career trajectory. Employers must take action to address discrimination and promote inclusion and diversity in the workplace in order to create a safe and supportive environment for all employees.

specifically, workplace discrimination can take many forms for LGBTQ employees. This can include overt forms of discrimination such as harassment, bullying, and verbal abuse, as well as more subtle forms of discrimination such as exclusion from social events, being overlooked for promotions or opportunities, or being given less desirable work assignments.

One of the main impacts of discrimination on LGBTQ employees is increased stress and anxiety. This can be particularly true for employees who feel as though they need to hide their sexual orientation or gender identity in order to avoid discrimination or negative consequences at work. The constant fear of being "outed" or experiencing discrimination can create a high level of stress and anxiety, which can lead to physical symptoms such as headaches, fatigue, and digestive issues.

Another impact of workplace discrimination on LGBTQ employees is a sense of isolation and loneliness. This can be particularly true for employees who are the only LGBTQ individual in their workplace or who do not have a support system outside of work. The feeling of being alone or unsupported can have a negative impact on mental health, leading to feelings of depression and low self-worth.

Discrimination can also have a significant impact on an employee's mental health. Employees who experience discrimination may feel as though they are not valued by their employer or colleagues, leading to feelings of frustration, anger, and disillusionment. This can also create a negative self-image and impact an employee's self-confidence, which can affect their ability to perform well at work.

The impact of workplace discrimination on LGBTQ employees can also lead to decreased work performance and productivity. Employees who experience discrimination may have difficulty focusing on their work or may be absent due to physical or mental health issues. This can lead to decreased work performance and productivity, which can have a negative impact on the overall success of the workplace.

Furthermore, discrimination can have long-term impacts on an employee's career trajectory. Employees who experience discrimination may be less likely to be promoted or receive opportunities for advancement within their organization. This can lead to feelings of



frustration and disillusionment, as well as decreased motivation to continue working in that particular workplace.

Employers can take a number of steps to address workplace discrimination and promote inclusion and diversity in the workplace. This can include implementing policies and procedures to prevent discrimination, providing training to employees on issues related to LGBTQ inclusion and diversity, and creating a safe and inclusive work environment.

One effective strategy for promoting inclusion and diversity in the workplace is to create employee resource groups (ERGs). ERGs are groups of employees who come together to support a particular community or identity. For example, an LGBTQ ERG could provide support and resources for LGBTQ employees, as well as educate other employees about issues related to LGBTQ inclusion and diversity. ERGs can also help to create a sense of community and support for employees who may feel isolated or marginalized in the workplace.

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The impact of workplace discrimination on the well-being of LGBTQ employees is significant and far-reaching. Discrimination can lead to increased stress and anxiety, physical symptoms, a sense of isolation and loneliness, negative impacts on mental health, decreased work performance and productivity, and long-term impacts on career trajectory. Employers must take action to address discrimination and promote inclusion and diversity in the workplace in order to create a safe and

The long-term impact of certain experiences can be profound and far-reaching. This is especially true when it comes to one's professional life, as the experiences we have in our careers can shape our attitudes, behaviors, and overall well-being for years to come. Unfortunately, there are several common experiences in the workplace that can have a negative long-term impact on employees.

One such experience is a sense of disillusionment and disengagement with work. When employees feel like their work is meaningless, unfulfilling, or unappreciated, it can lead to a



sense of disillusionment that can be difficult to shake. This can manifest in a variety of ways, including decreased motivation, lower productivity, and even depression or anxiety. Over time, this sense of disengagement can erode an employee's sense of purpose and satisfaction in their work, making it harder for them to find fulfillment in their career.

Another long-term impact of certain workplace experiences is missed opportunities for career advancement and professional growth. When employees feel like they are not being given the opportunities they need to develop new skills, take on new challenges, or advance in their careers, it can be demotivating and frustrating. This can lead to a sense of stagnation, where employees feel like they are not growing or progressing in their careers. Over time, this can lead to a lack of confidence in one's abilities, decreased motivation, and even a sense of hopelessness about the future.

The long-term impact of missed opportunities for career advancement can be especially significant for employees who are part of traditionally marginalized groups, such as women or people of color. When these employees are not given the same opportunities for advancement as their peers, it can lead to a sense of unfairness and frustration that can be difficult to overcome. This can create a vicious cycle, where employees feel like they are not being given the same opportunities as others, which can lead to decreased motivation and performance, which in turn can make it even harder for them to advance in their careers.

A third long-term impact of certain workplace experiences is decreased job satisfaction. When employees are unhappy in their jobs, it can have a negative impact on their overall well-being. This can manifest in a variety of ways, including decreased motivation, lower productivity, and even physical health problems. Over time, decreased job satisfaction can erode an employee's sense of purpose and fulfillment in their work, making it harder for them to find satisfaction and meaning in their careers.

Finally, certain workplace experiences can have a negative impact on an employee's overall well-being. This can include physical health problems, such as stress-related illnesses, as well as mental health problems, such as anxiety, depression, or burnout. These issues can be exacerbated by a variety of factors, including long hours, high stress, and lack of support from supervisors or colleagues. Over time, these issues can have a significant impact on an employee's quality of life, making it harder for them to find happiness and fulfillment outside of work as well.

In conclusion, the long-term impact of certain workplace experiences can be profound and far-reaching. Whether it is a sense of disillusionment and disengagement with work, missed opportunities for career advancement and professional growth, decreased job satisfaction, or negative impact on overall well-being, these issues can erode an employee's sense of purpose, motivation, and fulfillment in their career. It is therefore important for employers to recognize





the impact that these experiences can have on their employees and to take steps to mitigate their effects, such as offering opportunities for professional growth and development, providing support for mental and physical health, and creating a workplace culture that fosters a sense of purpose and fulfillment. By doing so, employers can help ensure that their employees are able to thrive both in their careers and in their personal lives for years to come.

In addition to the specific long-term impacts discussed above, there are several other factors that can contribute to an employee's overall satisfaction and well-being in the workplace. These include factors such as work-life balance, job security, and supportive workplace culture.

Work-life balance is an important consideration for many employees, especially those with families or other outside commitments. When employees feel like they are expected to work long hours or be constantly available outside of work hours, it can lead to stress, burnout, and decreased job satisfaction. Employers can help mitigate this by offering flexible scheduling options, such as telecommuting or flexible work hours, and by encouraging employees to prioritize their well-being outside of work.

Job security is another important consideration for many employees, especially in uncertain economic times. When employees feel like their job is at risk or that they are not valued by their employer, it can lead to a sense of insecurity and anxiety. Employers can help mitigate this by providing clear communication about job expectations, offering opportunities for advancement and growth, and creating a supportive workplace culture where employees feel valued and appreciated.

Finally, a supportive workplace culture is essential for creating a positive work environment where employees can thrive. This includes factors such as clear communication, respectful interactions between colleagues and supervisors, and opportunities for collaboration and teamwork. When employees feel like they are part of a supportive and positive workplace culture, it can lead to increased job satisfaction, improved mental health, and a sense of purpose and fulfillment in their work.

The long-term impact of workplace experiences can be significant and far-reaching. By recognizing the impact that certain experiences can have on employees, employers can take steps to mitigate their effects and create a workplace culture that fosters a sense of purpose, fulfillment, and well-being for their employees. Whether it is offering opportunities for professional growth and development, promoting work-life balance, providing job security, or creating a supportive workplace culture, these efforts can help ensure that employees are able to thrive both in their careers and in their personal lives for years to come.



Supportive environment for all employees can involve implementing policies and procedures to prevent discrimination, providing training and education on issues related to LGBTQ inclusion and diversity, creating employee resource groups, providing resources and support for employees who experience discrimination, and taking a proactive approach to addressing discrimination.

By promoting a culture of inclusivity and respect in the workplace, employers can create a positive and productive work environment for all employees, regardless of their sexual orientation or gender identity. This not only benefits LGBTQ employees but also contributes to the overall success and prosperity of the organization.

It is also important to note that addressing workplace discrimination is not only a moral imperative but also a legal obligation for employers. Discrimination based on sexual orientation or gender identity is prohibited by law in many jurisdictions, and employers who fail to take action to prevent discrimination can face legal consequences.

In addition, employers who prioritize diversity and inclusion in the workplace can reap a number of benefits. Studies have shown that organizations that are diverse and inclusive are more innovative, have better decision-making processes, and are more likely to attract and retain top talent. In other words, promoting diversity and inclusion in the workplace is not only the right thing to do, but it is also good for business.

Workplace discrimination has a significant impact on the well-being of LGBTQ employees, including increased stress and anxiety, physical symptoms, a sense of isolation and loneliness, negative impacts on mental health, decreased work performance and productivity, and long-term impacts on career trajectory. Employers must take action to prevent discrimination and promote inclusion and diversity in the workplace to create a positive and productive work environment for all employees. By doing so, employers can not only fulfill their legal obligations but also reap the benefits of a diverse and inclusive workforce.

## CONCLUSION

Creating a workplace culture that is inclusive and welcoming to all employees is an important step towards promoting diversity and inclusion in any organization. It is essential to create a work environment that values diversity and promotes a sense of belonging for all employees, regardless of their race, ethnicity, gender, sexual orientation, or other characteristics.

To achieve this goal, organizations need to implement policies and practices that promote diversity and inclusion. These policies and practices should address issues such as recruitment, hiring, promotion, and training. They should also include strategies for creating a safe and respectful work environment, including measures to prevent harassment, discrimination, and bias.



Providing training to employees and managers on how to recognize and address discrimination is also essential. Many people are not aware of the impact of their actions and words on others, and they may unintentionally create a hostile or unwelcoming work environment. Training can help employees and managers understand the importance of diversity and inclusion, and provide them with the tools and skills they need to recognize and address discrimination when it occurs.

Offering support and resources to LGBTQ employees is another important step towards creating an inclusive workplace culture. LGBTQ employees face unique challenges and discrimination in the workplace, and they may need additional support and resources to help them feel valued and respected. Organizations can provide support through employee resource groups, mentorship programs, and other initiatives that promote diversity and inclusion.

Creating a workplace culture that is inclusive and welcoming to all employees requires a commitment from organizations to promote diversity and inclusion at every level. It is a long-term process that requires ongoing effort and dedication, but the benefits of creating an inclusive work environment are well worth the investment.

Specifically, creating an inclusive workplace culture requires a multifaceted approach that addresses various aspects of organizational culture. This includes everything from the recruitment and hiring process to the way that employees are managed and supported.

One important step towards creating an inclusive workplace culture is to ensure that the recruitment and hiring process is fair and unbiased. This can involve measures such as blind resume screening, which removes identifying information from job applications to reduce the potential for bias based on race, gender, or other characteristics.

Organizations can also promote diversity and inclusion by actively seeking out a diverse pool of candidates and ensuring that they are represented in the recruitment process. This can involve partnering with community organizations or schools to reach a wider range of candidates, or developing targeted outreach campaigns to underrepresented groups.

Once employees are hired, it is important to provide ongoing training and development opportunities to help them grow and succeed in their roles. This can include training on topics such as unconscious bias, cultural competency, and conflict resolution, as well as opportunities for mentoring, coaching, and leadership development.

In addition to providing training and development opportunities, organizations can promote diversity and inclusion by creating a supportive work environment that values diversity and encourages open communication and collaboration. This can involve measures such as regular



team-building activities, employee recognition programs, and open-door policies that encourage employees to share their ideas and concerns.

Offering support and resources to LGBTQ employees is an important part of creating an inclusive workplace culture. This can involve measures such as providing access to LGBTQ-friendly healthcare benefits, offering sensitivity training to all employees, and creating a safe and welcoming environment for LGBTQ employees to express themselves and their identities.

Employee resource groups (ERGs) are another effective way to support LGBTQ employees and promote diversity and inclusion in the workplace. ERGs provide a space for employees to connect with others who share similar experiences or identities, and can offer a range of resources and support, including networking opportunities, mentorship programs, and advocacy initiatives.

Ultimately, creating a workplace culture that is inclusive and welcoming to all employees requires a commitment from organizations to prioritize diversity and inclusion at every level. This includes everything from the recruitment and hiring process to the way that employees are managed and supported, as well as ongoing efforts to promote awareness, education, and advocacy around issues of diversity and inclusion. By taking these steps, organizations can create a work environment that values diversity, fosters creativity and innovation, and supports the success of all employees, regardless of their background or identity.

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